



**Msida
Local Council**

**Business Plan
for the
Period
2019 - 2021**

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Overview and Summary

Margaret Baldacchino Cefai
Mayor

Alan Vella
Executive Secretary

Statement of Income and Expenditure

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
Income				
Funds received from Central Government (1)	713,622	712,458	718,783	2,144,862
Income raised from Bye-Laws (2)	61,680	65,000	65,000	191,680
Income raised from LES (3)	10,400	9,500	9,500	29,400
Investment Income (4)	-	50	50	100
Other Income (5)	20,000	20,000	20,000	60,000
TOTAL	805,702	807,008	813,333	2,426,042
Expenditure				
Personal Emoluments (6)	185,396	188,055	190,287	563,738
Operations and Maintenance (7)	448,656	299,204	302,036	1,049,896
Administration (8)	59,858	36,438	36,496	132,792
Finance Cost (9)	4,000	3,800	3,500	11,300
Other Expenditure (10)	79,000	96,618	99,108	274,726
TOTAL	776,910	624,115	631,428	2,032,452
Surplus / Deficit	28,792	182,893	181,905	393,590

Statement of Financial Position

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
Non-current Assets				
Property, Plant and Equipment (16)	456,676	415,058	370,950	1,242,684
Current Assets				
Inventories (11)	-	-	-	-
Receivables (12)	81,355	75,000	75,000	231,355
Cash and Cash Equivalents (13)	156,787	222,800	311,131	690,718
Total Current Assets	238,142	297,800	386,131	922,073
Current Liabilities (14)				
Payables	113,000	127,500	217,000	457,500
Total Current Liabilities	113,000	127,500	217,000	457,500
Net Current Assets	125,142	170,300	169,131	464,573
Non-current liabilities (15)				
	70,000	47,000	24,000	141,000
Net Assets	511,818	538,358	516,081	1,566,257
Reserves				
Retained Funds	511,818	538,358	516,081	1,566,257

Financial Situation Indicator

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
Current Assets	238,142	297,800	386,131	922,073
Current Liabilities	113,000	127,500	217,000	457,500
Working Capital	125,142	170,300	169,131	464,573
Government Allocation	626,196	632,458	638,783	1,897,436
FSI	20 %	27 %	26 %	24 %

Cash Budget

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
Cash Inflows				
Government cash inflows	713,622	742,167	771,854	2,227,642
Cash flows from Bye-Laws & L.N fees	61,680	58,000	58,000	177,680
Local Enforcement cash flows	10,400	2,500	2,500	15,400
Finance cash flows				
Loan Proceeds				-
Investment income	-	-	-	-
	-	-	-	-
Capital cash flow				
Proceeds from disposal of assets				-
Cash received from EU funds				-
Cash received from Twinning				-
Cash from Community Services				-
Other Cash Inflows	20,000	20,000	20,000	60,000
TOTAL Inflows	805,702	822,667	852,354	2,480,722
Cash Outflows				
Personal Emoluments	185,396	188,055	190,287	563,738
Operations & Maintenance	448,656	453,143	457,674	1,359,473
Administration	59,858	60,457	61,061	181,376
Finance	4,000			4,000
Capital				
Acquisition of property				-
Construction				-
Improvements	8,900	5,000	5,000	18,900
Special programmes	156,105	50,000	50,000	256,105
Motor Vehicle	36,000			36,000
	201,005	55,000	55,000	311,005
Cash outflows re EU projects				-
Cash outflows re Twinning				-
Cash outflows re Community Services				-
	-	-	-	-
TOTAL Outflows	898,915	756,654	764,022	2,419,591
SURPLUS / (DEFICIT)	(93,213)	66,013	88,331	61,131
Brought forward (Bank /Cash Bal.)	250,000	156,787	222,800	250,000
Carry forward	156,787	222,800	311,131	311,131

Detailed Estimates of Income

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
Income				
1 Funds received form Central Government:				
0001 In terms of section 55 CAP 363	626,196	632,458	638,783	1,897,436
0002-0004 In terms of section 58 CAP 363	30,315	30,000	30,000	90,315
0005-0019 Other Income	57,111	50,000	50,000	157,111
	713,622	712,458	718,783	2,144,862
2 Bye-Laws & Legal Fees				
0021-0025 Community Services	6,000	10,000	10,000	26,000
0026-0035 Income from Permits	55,680	55,000	55,000	165,680
	61,680	65,000	65,000	191,680
3 Local Enforcement Income				
0037 Commission from Regional Committees	9,400	9,500	9,500	28,400
0038-0055 Contraventions	1,000			1,000
	10,400	9,500	9,500	29,400
4 Investment Income				
0091-0095 Bank interest	-	50	50	100
0096-0099 Income received from Government Securities	-			-
	-			-
	-	50	50	100
5 General Income				
0056-0065 Sponsorships	-			-
0066-0069 Documents & Information	-	-	-	-
0070-0075 EU Funds	-			-
0076-0080 Twinning	-			-
0081-0089 Insurance Claims	-			-
0100-0109 Donations	-			-
0110-0119 Contributions	-	-	-	-
0120-0129 General Income	20,000	20,000	20,000	60,000
	-			-
	20,000	20,000	20,000	60,000
Total	805,702	807,008	813,333	2,426,042

Detailed Estimates of Expenditure

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
€	€	€	€	
6 Personal Emoluments				
1100 Mayor's Allowance	11,376	11,490	11,605	34,470
1200 Employees' Salaries & Wages	135,490	136,845	138,213	410,548
1300 Bonuses	12,688	12,815	12,943	38,446
1400 Income Supplements	-	380	380	760
1500 Social Security Contributions	12,005	12,125	12,246	36,376
1600 Allowances	11,200	6,400	6,400	24,000
1700 Overtime	2,637	8,000	8,500	19,137
	185,396	188,055	190,287	563,738
7 Operations and Maintenance				
2100-2149 Public Utilities	4,200	4,500	4,500	13,200
2200-2259 Public Materials & Supplies	9,050	3,500	3,500	16,050
2300-2399 Repairs & Upkeep	75,000	19,500	20,000	114,500
2400-2449 Rent	4,309	8,949	8,949	22,207
3010 Street Lighting	25,600	7,500	7,500	40,600
3020 Lease of Equipment	120	150	150	420
3030 Insurance	4,300	2,650	2,650	9,600
3035 Bank Charges	80	100	100	280
3038 Penalties	-	-	-	-
3040 Waste Disposal	76,821	42,480	42,480	161,781
3041 Refuse Collection	106,383	85,500	86,000	277,883
3042 Bulky Refuse Collection	25,000	22,000	22,000	69,000
3043 Bins on wheels	-	-	-	-
3045 Bring in sites	-	-	-	-
3051 Road & Street Cleaning	46,251	46,714	47,181	140,145
3052 Cleaning & Maintenance of Non-Urban Areas	-	-	-	-
3053 Cleaning of Public Conveniences	6,500	6,565	6,631	19,696
3055 Cleaning of Council Premises	-	-	-	-
3060 Cleaning & Maintenance of Parks & Gardens	25,000	25,250	25,503	75,753
3061 Cleaning & Maintenance of Soft Areas	11,500	-	-	11,500
3062 Cleaning & Maintenance of Beaches & CA	-	-	-	-
3063 Cleaning & Maintenance of Country Non-Urban	-	-	-	-
3064 Other Contractual Services	4,650	4,697	4,743	14,090
3070-3090 Consultation Fees	-	-	-	-
3100-3139 Contract & Project Management	-	-	-	-
3300-3379 Hospitality	15,100	17,000	18,000	50,100
3380-3389 Community	-	-	-	-
3600-3694 Local Enforcement Expenses	6,992	150	150	7,292
3700-3799 EU Projects	-	-	-	-
3800-3899 Twinning	-	-	-	-
Security Services	1,800	2,000	2,000	5,800
	448,656	299,204	302,036	1,049,896

Detailed Estimates of Expenditure (Continued)

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
€	€	€	€	
8 Administration & Other Expenditure				
2150-2199 Office Utilities	4,800	4,848	4,896	14,544
2260-2299 Office Materials & Supplies	-	-	-	-
2450-2499 Office Rent	-	-	-	-
2500-2599 National & International Memberships	700	300	300	1,300
2600-2699 Office Services	11,214	9,500	9,500	30,214
2700-2799 Transport	4,000	5,000	5,000	14,000
2800-2899 Travel	400	2,500	2,500	5,400
2900-2999 Information Services	3,100	1,250	1,250	5,600
3050 Office Cleaning	9,118	1,400	1,400	11,918
3140-3199 Professional Services	22,526	11,500	11,500	45,526
3200-3299 Training	600	-	-	600
3345 Office Hospitality	2,400	-	-	2,400
3400-3499 Incidental Expenses	1,000	140	150	1,290
	-	-	-	-
	59,858	36,438	36,496	132,792
9 Finance Costs				
3036 Interest on Bank Loan	4,000	3,800	3,500	11,300
				-
				-
	4,000	3,800	3,500	11,300
10 Other Expenditure				
3500-3599 Loss / (Profit) on Disposal of assets				-
3695 Increase/(Decrease) in allowance for bad debts				-
8000-8099 Depreciation (charge for the year)	79,000	96,618	99,108	274,726
	79,000	96,618	99,108	274,726
Total	776,910	624,115	631,428	2,032,452

Detailed Estimates of Statement of Financial Position

DESCRIPTION	A	B	C	D (A+B+C)
	BUDGET	BUDGET	BUDGET	BUDGET
	Jan-Dec	Jan-Dec	Jan-Dec	Period
	2019	2020	2021	2019-2021
	€	€	€	€
11 Inventory				
5201-5249 Stationery	-			-
5250-5299 Consumables	-	-	-	-
	-			-
	-	-	-	-
12 Receivables				
0201-0209 Receivables	55,000	50,000	50,000	155,000
0210-0219 LES Receivables	-			-
0220-0229 Receivables from EU	-			-
0250 Prepayments & Accrued income	26,355	25,000	25,000	76,355
	-			-
	81,355	75,000	75,000	231,355
13 Cash & Equivalents				
5001-5099 Bank & Cash Balances	156,787	222,800	311,131	690,718
	156,787	222,800	311,131	690,718
14 Payables				
4000 Payables	70,000	80,000	165,000	315,000
4100 Accruals	25,000	30,000	35,000	90,000
4150 Deferred Income	-	-	-	-
Current portion of long term borrowings	18,000	17,500	17,000	52,500
	113,000	127,500	217,000	457,500
15 Non Current Liabilities				
4200 Long Term Borrowings	70,000	47,000	24,000	141,000
	70,000	47,000	24,000	141,000

16 Depreciation of Property, Plant and Equipment

Asset	Furniture and fittings		Office Equipment		Urban Improvements		Construction		Trees		Plant and Machinery		Motor Vehicles		Building		Street Signs, Mirrors & Lights		Total
	8%	20%	10%	10%	10%	0%	20%	25%	3%	100%	€	€	€	€	€	€	€	€	
Cost																			
As at 01 January 2019	72,169	53,570	186,327	1,892,140	20,417	2,798	13,860	467,057	50,505										2,758,843
Additions	1,000	3,500	4,400	1,403,087	-	-	36,000												1,447,987
Disposals																			-
As at 31 December 2019	73,169	57,070	190,727	3,295,227	20,417	2,798	49,860	467,057	50,505										4,206,830
Grants/ other reimbursements																			
As at 01 January 2019	28,411	2,300	25,538	1,191,782	6,900	-													1,254,931
Additions				1,321,203															1,321,203
Transfers																			-
As at 31 December 2019	28,411	2,300	25,538	2,512,985	6,900	-	-	-	-	-	-	-	-	-	-	-	-	-	2,576,134
Accumulated Depreciation																			
As at 01 January 2019	25,685	44,227	135,443	700,358	-	2,798	13,860	122,144	50,505										1,095,020
Charge for the year	1,430	2,569	5,528	44,920	-	-	9,000	15,553	-										79,000
Released on disposal																			-
As at 31 December 2019	27,115	46,796	140,971	745,278	-	2,798	22,860	137,697	50,505										1,174,020
Budgeted NBV 31 Dec 2018	17,478	9,959	64,057	-	20,417	820	1,098	343,710	-										457,539
Budgeted NBV 31 Dec 2019	17,643	7,974	24,218	36,964	13,517	-	27,000	329,360	-										456,676

16 Depreciation of Property, Plant and Equipment

Asset	% of depreciation	€										Total		
		Furniture and fittings	Office Equipment	Urban Improvements	Construction	Trees	Plant and Machinery	Motor Vehicles	Building	Street Signs, Mirrors & Lights				
Cost														
As at 01 January 2020		73,169	57,070	190,727	3,295,227	20,417	2,798	49,860	467,057	50,505				4,206,830
Additions				5,000	50,000									55,000
Disposals														-
As at 31 December 2020		73,169	57,070	195,727	3,345,227	20,417	2,798	49,860	467,057	50,505				4,261,830
Grants/ other reimbursements														
As at 01 January 2020		28,411	2,300	25,538	2,512,985	6,900	-	-	-	-	-	-	-	2,576,134
Additions														-
Transfers														-
As at 31 December 2020		28,411	2,300	25,538	2,512,985	6,900	-	-	-	-	-	-	-	2,576,134
Accumulated Depreciation														
As at 01 January 2020		27,115	46,796	140,971	745,278	-	2,798	22,860	137,697	50,505				1,174,020
Charge for the year		3,357	-	17,019	48,224		-	12,465	15,553					96,618
Released on disposal														-
As at 31 December 2020		30,472	46,796	157,990	793,502	-	2,798	35,325	153,250	50,505				1,270,638
Budgeted NBV 31 Dec 2019		17,643	7,974	24,218	36,964	13,517	-	27,000	329,360	-				456,676
Budgeted NBV 31 Dec 2020		14,286	7,974	12,199	38,740	13,517	-	14,535	313,807	-				415,058